PROGRAMME DOCUMENT

TABLE OF CONTENTS

Part A: Programme Description

- 1. Programme objectives
- 2. Programme cost and financing
- 3. Programme beneficiaries
- 4. Results chain

Part B: Payment Terms

- 5. Payment metrics
- 6. Targets
- 7. Payment function and pricing
- 8. Payment schedule
- 9. Advance payment

Part C: Evaluation Terms

- 10. Outcomes assessment approach and timing
- 11. Verification protocols
- 12. Additional learning and monitoring indicators

Part D: Implementation requirements

- 13. Government obligations
- 14. Grantee obligations
- 15. Programme Governance

Part E: Foreseeable Significant Events and Foreseeable Non Significant Events

- 16. Foreseeable Non-significant Events
- 17. Foreseeable Significant Events

Part A: Programme Description

1. Programme objectives

[Include description of Programme and main objectives.]

2. Programme cost and financing

[Include total Programme budget, annual funding allocation to main expense categories, and sources of funding between Government and other donors]

3. Programme beneficiaries

[Include definition of target population and geography (region, district etc.), and expected number of beneficiaries. For basic education programmes, include list of treatment and control schools.]

4. Results chain

[Include high level results chain / theory of change of the Programme describing the main activities, outputs, outcomes and impact. It won't detail the specific activities to be implemented by providers, but rather what the programme seeks to achieve at a high level.]

Part B: Payment Terms

5. Payment metrics

[Include definition of outcome or output payment metrics and indicators. In the case of basic education programme, this would include the precise definition of learning gains, enrolment etc.]

6. Targets

[Include targets in particular corresponding to the payment cap (level of achievement above which performance won't trigger additional payments) and base case (expected level of performance). Targets will be set for each outcome metric, on a yearly basis.]

7. Payment function and pricing

[Include rate cards, with price per outcome corresponding to each unit of outcome as described in the outcome metrics section.

Include payment formula to be used by EOF to calculate each payment to be made to the Grantee based on the achievement of outcomes]

8. Payment schedule

[Include payment schedule with expected payment per year by payment metric based on targets and overall maximum. Payment by metric also to be disaggregated between Government and EOF outcome portions. To specify dates that each evaluation is due, and the payment decision date for each payment]

9. Advance payment

- 9.1 As set out in paragraph 5 of the Grant Confirmation Letter, the Commissioners shall each make an Advance Payment to the Grantee, if the Payment Confirmation Letter is not provided to the Grantee within [50] business days in (New York) of the relevant Payment Decision Date. The Advance Payment shall be an amount which is reasonably determined by the EOF ExCom and the Government together, equivalent to that amount which the Grantee would have been entitled to, if the Evaluation Report had shown that the [Base Case Outcomes defined in the Programme Document] had been achieved (such amount being an Advance Payment).
- 9.2 Where the Commissioners have made an Advance Payment, the Grantee agrees that it shall:
 - (a) only use the proceeds of such Advance Payment to pay its operational costs and expenses in connection with the Programme;
 - (b) retain any surplus proceeds thereof not otherwise applied pursuant to paragraph 9.2 (a) above,

in each case until the receipt of an Evaluation Report and Payment Decision from the Commissioners.

- 9.3 Where the Commissioners have made an Advance Payment, the EOF ExCom shall use all reasonable endeavours to procure that the Evaluator provides its Evaluation Report to the Commissioners and the Grantee, in order for the Commissioners to provide their Payment Confirmation Letter to the Grantee within six months of the Evaluation Date.
- 9.4 Upon the availability of the Evaluation Report and Payment Confirmation Letter, the Advance Payment and the Funding due shall be reconciled as follows:
 - (a) Where such Evaluation Report and Payment Confirmation Letter show that the amount of the Advance Payment was greater than the Outcomes Payment in respect of the Outcomes identified as achieved by the applicable Evaluation Report would have been, the Grantee shall (subject to the rights of the Parties to challenge an Evaluation Report set out in paragraph 23 of the Grant Confirmation Letter (Evaluation Dispute)) repay the difference to the Commissioners within [20] business days (in New York) of being notified by the Commissioners of the difference between those amounts.
 - (b) Where such Evaluation Report shows the amount of the Advance Payment was less than the Outcomes Payment in respect of the Outcomes identified as achieved by the applicable Evaluation Report would have been, the Commissioners shall (subject to the rights of the Parties to challenge an Evaluation Report set out in paragraph 23 of the Grant Confirmation Letter (Evaluation Dispute)) pay the difference to the Grantee within [20] business days (in New York) of receipt of such Evaluation Report.

Part C: Evaluation Terms

10. Outcomes assessment approach and timing

[Include description of the evaluation approach, including methodology and timing of evaluation]

11. Verification protocols

[Include description of verification protocols once defined by the evaluator]

12. Additional learning and monitoring indicators

[Include description of indicators to be monitored and evaluated for learning purposes. These indicators will not trigger payments.]

Part D: Implementation requirements

13. Government Obligations

[Insert Government obligations, to be determined for each programme.]

14. Grantee Obligations

14.1 Required Interventions

The Grantee shall:

(a) [Include any specific requirements as determined for each programme.]

14.2 Non-permissible Acts

The Grantee shall not:

(a) [Include any specific acts which are non-permissible as determined for each programme.]

14.3 Compliance with Applicable Laws

The Grantee shall comply with the following law, regulations, procedures or policies:

(a) [Insert relevant law, regulation, procedure or policies, including on safeguarding]

14.4 <u>Confidentiality and Data Protection</u>

[Insert provisions on confidential information to be developed for each programme with the Government]

14.5 Monitoring

The Grantee shall use all reasonable endeavours to ensure that all implementing partners co-operate with the Commissioners including providing them with all information and

documentation which it reasonably requires in connection with its rights to monitor the quality assurance systems.

[Insert relevant requirements to allow access to the Government / EOF to monitor and inspect the programme, to be determined for each programme as needed.]

14.6 Reporting

The Grantee shall provide the reports detailed in Section III of the Grant Confirmation Letter. In addition, the Grantee shall provide the following reports on the Programme:

[Insert specific reporting requirements to be determined for each programme.]

14.7 <u>Implementing partners</u>

If key personnel or implementing partners have been engaged by the Grantee to implement the Programme, and the selection of the Grantee by the Commissioners for the implementation of the Programme was made on such key personnel or implementing partner, the Grantee shall not remove or replace such key personnel or implementing partner except with the prior written consent of the Commissioners (such consent not to be unreasonably withheld or delayed).

15. Programme governance

[Insert description of the governance structure of the programme, including Contract Review meetings, Technical Committee meetings and other relevant groups and meetings (as applicable).]

Part E: Foreseeable Significant Events and Foreseeable Non-significant Events

16. Foreseeable Non- significant Events

- 16.1 The following events shall be Foreseeable Non-significant Events:
 - (a) [insert events for which the Grantee should have a Disaster Recovery Plan and/or should not be Significant Events].
- 16.2 [The Grantee shall, no later than [20] business days (in New York) following the Commencement Date, provide a draft detailed plan to continue to provide the Programme and achieve the Outcomes in the event of a Foreseeable Non-significant Event (a Disaster Recovery Plan) to the Commissioners who shall be entitled to propose amendments and/or additions. The Grantee shall, as soon as reasonably practicable, amend the draft Disaster Recovery Plan to take into account any amendments and additions proposed, and any comments or suggestions made, by the Commissioners and re-submit the same for the Commissioners' approval (such approval not to be unreasonably withheld or delayed). Once approved, the draft Disaster Recovery Plan shall be the Disaster Recovery Plan for the purposes of this Programme Document.

16.3 If in the opinion of the Commissioners, acting reasonably, a Foreseeable Non-significant Event has occurred (for whatever reason) the Grantee shall immediately implement the Disaster Recovery Plan. The Grantee shall also be under an obligation to notify the Commissioners and immediately implement the Disaster Recovery Plan if it considers that a Foreseeable Non-significant Event has occurred.]

17. Foreseeable Significant Events

- 17.1 The following events shall be Foreseeable Significant Events:
 - (a) [insert events].
- 17.2 If any of these Foreseeable Significant Events occur, the appropriate amendments to the Programme Document will be as set out below:
 - (a) [insert amendments].

END